

X. SHORT TERM WORK PROGRAM

A. Short Term Work Program, 2004-2009

The following five-year work program lists specific actions that are programmed to take place to achieve the goals and objectives of this plan. It does not include on-going activities that are listed in the Implementation Programs of each element. The “ID” refers to the element and goal number that the activity is designed to address. In some cases the activity serves more than one goal, in which case the element and goal number that seems most relevant and appropriate is used.

ID	Activity	Responsibility	Est. Cost	Funding Source	Year
ED-1	Expand the industrial park on Green Valley Road.	Griffin-Spalding Development Authority	\$24,400,000	Undetermined	2005-2008
ED-1	Develop new industrial park near I-75.	Griffin-Spalding Development Authority	\$5,000,000	Undetermined	2005-2008
ED-2	Undertake a study to evaluate the establishment of an agro-science incubator in conjunction with the UGA Griffin Campus.	Chamber of Commerce, Development Authority	\$10,000	Undetermined	2008
ED-2	Form an Economic Development Council.	Spalding County Chamber of Commerce	\$0	NA	2004
ED-5	Adopt a resolution supporting the development of a four-year college.	Spalding County Board of Commissioners	\$0	NA	2004
ED-6	Promote the passage of a Special Local Option Sales Tax as part of the next general election	Griffin-Spalding Development Authority	NA	Private donations	2004

ID	Activity	Responsibility	Est. Cost	Funding Source	Year
ED-7	Establish Community Improvement Districts in commercial centers throughout the county.	Spalding County Chamber of Commerce	NA	Private	2004-2008
H-1	Update residential zoning ordinances to include quality standards in each district.	Spalding County Community Development Department	Part of a UDO update, \$150,000	County Budget	2004 – 2005
H-1	Create and enforce a property maintenance code.	Spalding County Community Development Department	In house	County Budget	2004 – 2005
H-4	Create a TND (traditional neighborhood design) zoning district, which requires a mixture of housing types, sizes and densities with high quality standards. Allow TND developments near village nodes and commercial centers.	Spalding County Community Development Department	Part of a UDO update, \$150,000	County Budget	2004 – 2005
H-5	Create quality and design standards for multifamily and small-lot single-family districts.	Spalding County Community Development Department	Part of a UDO update, \$150,000	County Budget	2004 – 2005
NCR-1	Develop and adopt a TDR (Transferable Development Rights) program.	Spalding County Community Development Department	\$150,000	County Budget	2004 – 2005

ID	Activity	Responsibility	Est. Cost	Funding Source	Year
NCR-1	Amend subdivision regulations to improve the conservation subdivision option to include incentives and guidelines for developers. Coordinate with Greenway Master Plan.	Spalding County Community Development Department	Part of a UDO update, \$150,000	County Budget	2004 – 2005
NCR-1	Create a Greenway Master Plan as part of a new Recreation Master Plan. The Greenway Master Plan should include recommendations on linking the open space in conservation subdivisions together.	Spalding County Parks & Recreation Department	\$40,000	County Budget	2004 – 2005
NCR-1	Create rural character overlay zoning districts for the following corridors: Teamon Road, County Line Road, McDonough Road, Jackson Road, and Highway 16 between Griffin and Coweta County.	Spalding County Community Development Department	Part of a UDO update, \$150,000	County Budget	2004 – 2005
NCR-2	Adopt wider minimum stream buffer requirements (75 or 100 feet).	Spalding County Community Development Department	Part of a UDO update, \$150,000	County Budget	2004 – 2005
NCR-2	Conduct a watershed management study in conjunction with the GA DNR to identify needed ordinances, education efforts, enforcement improvements, and stormwater management.	Spalding County Public Works Department	\$100,000	County Budget	2004

ID	Activity	Responsibility	Est. Cost	Funding Source	Year
NCR-3	Establish streetscape and sidewalk requirements for new commercial developments along certain corridors, in village nodes, and at crossroads commercial nodes.	Spalding County Community Development Department	Part of a UDO update, \$150,000	County Budget	2004 – 2005
NCR-3	Adopt connectivity standards as part of the county's subdivision regulations.	Spalding County Community Development Department	Part of a UDO update, \$150,000	County Budget	2004 – 2005
NCR-4	As part of the Recreation Master Plan, look at ways to permanently preserve wetlands, floodplains and groundwater recharge areas	Spalding County Parks & Recreation Department	Part of Recreation Master Plan, \$40,000	County Budget	2004
NCR-5	Adopt an Historic Preservation Ordinance.	Spalding County Community Development Department	\$5,000	County Budget	2004 – 2005
NCR-5	Study the possibility of providing incentives to the owners of historic structures for renovation.	Spalding County Community Development Department	In house	County Budget	2005 – 2006
CF-1	Extend sewer from the Potato Creek Branch of the City of Griffin Sewer System to Orchard Hill	City of Griffin Water and Wastewater Department, City of Orchard Hill	\$328,000	State grants	2005
CF-2	Capital Improvements Plan – Strengthen the process by which Capital Improvements are justified and prioritized and coordinate their timing and location with the Comprehensive Plan.	County Manager's Office	In house	County Budget	2004

ID	Activity	Responsibility	Est. Cost	Funding Source	Year
CF-2	Establish a process for review of the Comprehensive Plan on an annual basis.	Spalding County Community Development Dept.	NA	NA	2004-2009
CF-3	Construct Dundee Lake Park	Board of Commissioners; Parks and Recreation Department	\$1,097,500	75% impact fees, 25% general fund	2005
CF-3	Improvements to City Park	Parks and Recreation Department	\$1,000,000	Impact Fees, General Fund	2007
CF-3	Improvements to Volunteer Park	Parks and Recreation Department	\$100,000	Impact Fees, General Fund	2009
CF-4	Cooperative city-county agreements – Identify more opportunities for joint service and funding agreements between Spalding County and the Cities that will spread the cost and improve the efficiencies of public facilities and services such as garbage collection, parks and recreation, libraries, emergency services, and other facilities and services that are now funded and provided separately.	County Manager's Office., Cities of Griffin, SunnySide, and Orchard Hill	NA	NA	2004

ID	Activity	Responsibility	Est. Cost	Funding Source	Year
CF-4	Work with the City of Griffin and the Water and Sewer Authority on updating the Water Supply Study and the Wastewater Management Master Plan to be consistent with the new Land Use Plan	City of Griffin, Water and Sewer Authority, Spalding County Public Works Dept. and the County Manager's Office	NA	NA	2004
CF-4	Community service centers – Co-locate public facilities such as schools, parks, libraries, and human service centers to make these services more convenient and build stronger community identity in neighborhoods.	County Manager's Office	NA	NA	2004
CF-4	Conduct a feasibility study for the creation of a stormwater utility.	County Manager's Office and Spalding County Public Works Dept.	\$20,000	County Budget	2005
CF-4	Create a stormwater utility	County Manager's Office and Spalding County Public Works Dept.	\$175,000	County Budget	2007
CF-5	Design standards for public facilities – require public buildings to meet higher quality standards for site planning and architecture.	Spalding County Community Development Dept.	Part of a UDO update, \$150,000	County Budget	2004 – 2005

ID	Activity	Responsibility	Est. Cost	Funding Source	Year
LU-1	Prepare a study and adopt specific measures to conserve agricultural land, the rural economy, and rural character.	Spalding County Community Development Department	In house	County Budget	2005 – 2006
LU-1	Overlay zoning districts - Prepare special area studies with specific zoning plan and design standards for important rural areas, historic preservation areas, village nodes, natural resource areas, congested strip commercial areas, affordable housing opportunity areas, and other unique situations in Spalding County.	Spalding County Community Development Dept., Cities of Orchard Hill and SunnySide	Part of a UDO update, \$150,000	County Budget	2004 – 2005
LU-2	Allow village nodes and commercial centers throughout the county to include a mixture of housing and commercial uses in a pedestrian friendly layout.	Spalding County Community Development Department, Cities of Orchard Hill and SunnySide	Part of a UDO update, \$150,000	County Budget	2004 – 2005
LU-4	Strengthen the role of the Comprehensive Plan by requiring that all rezoning actions be consistent with the Comprehensive Plan.	Spalding County Community Development Department, Cities of Orchard Hill and SunnySide	NA	NA	2004
LU-4	City/County Coordination - Review and correct incompatible land use patterns and zoning on properties along city-county boundary.	Spalding County Community Development Dept., Cities of Griffin, SunnySide and Orchard Hill	NA	NA	2004

ID	Activity	Responsibility	Est. Cost	Funding Source	Year
LU-4	I-75/Jenkinsburg Road Interchange Area Study - Prepare a specific land use, zoning and infrastructure plan for the regional center at the proposed I-75/Jenkinsburg Road interchange area.	Spalding County Community Development Dept.	In house	County Budget	2005
LU-5	Traffic studies - Require traffic studies as a condition of rezoning or development approval in certain situations.	Spalding County Community Development Dept.	NA	NA	2004
LU-5	Access management – adopt design standards that require interparcel access, employ landscaped medians and that limit driveway curb cuts in order to improve traffic safety and efficiency on major thoroughfares.	Spalding County Community Development Dept.	Part of a UDO update, \$150,000	County Budget	2004 – 2005
LU-6	Revise the Spalding County Unified Development Code to allow for the construction of mixed-use development	Spalding County Community Development Dept., Cities of Orchard Hill and SunnySide	Part of a UDO update, \$150,000	County Budget	2004 – 2005
LU-7	Amend subdivision regulations to improve the conservation subdivision option to include incentives and guidelines for developers.	Spalding County Community Development Dept., Cities of Orchard Hill and SunnySide	Part of a UDO update, \$150,000	County Budget	2004 – 2005

ID	Activity	Responsibility	Est. Cost	Funding Source	Year
IC-1	Coordination with Public Schools – Explore ways to improve community services by cooperative efforts between school and county government, such as joint use of recreation facilities.	County Manager’s Office, Board of Education	NA	NA	On-going
IC-2	Implement Impact Fees – Prepare a Capital Improvement Element and adopt an Impact Fee Ordinance.	Spalding County Community Development Dept.	\$75,000	County Budget	2004
IC-2	Consistency of land use planning and capital investment decisions – As part of the comprehensive plan update process, coordinate revisions to the Capital Improvements Element with the Future Land Use Plan Map and the provisions of the Land Use Element	Spalding County Community Development Dept., Cities of Orchard Hill and SunnySide	In house	County Budget	2004-2009
IC-3	Cooperative city-county agreements – Identify more opportunities for joint service and funding agreements between Spalding County and its cities that will spread the cost and improve the efficiencies of public facilities and services such as garbage collection, parks and recreation, libraries, emergency services, and other facilities and services that are now funded and provided separately.	County Manager’s Office, Cities of Griffin, SunnySide and Orchard Hill	NA	NA	2004

ID	Activity	Responsibility	Est. Cost	Funding Source	Year
IC-3	Enter into intergovernmental agreements concerning the passage and usage of impact fees.	County Manager's Office, Cities of Griffin, SunnySide and Orchard Hill	NA	NA	2005
T-1	Pass a resolution in support of the development of a new interstate exit by Georgia Department of Transportation at the intersection of Jenkinsburg Road and I-75.	Spalding County Board of Commissioners, Chamber of Commerce and Development Authority	NA	NA	2004
T-1	Griffin By-Pass Study – Study the feasibility and need for a truck by-pass around Griffin	Spalding County and City of Griffin	\$150,000	County Budget	2004
T-1	Improve local roads, as per GDOT six-year construction program.	Spalding County Public Works Department	\$1,187,500	Federal, State, and Local.	2004-2007
T-2	Support the local rails-to-trails efforts to construct a trail network that would tie in with a larger regional system.	Spalding County Board of Commissioners and private interests	NA	NA	Ongoing
T-3	Connectivity standards - Prepare development standards that require interconnected streets, sidewalks, and bike trails and discourages unnecessary cul-de-sacs.	Spalding County Community Development Dept.	Part of a UDO update, \$150,000	County Budget	2004 – 2005
T-3	Develop a countywide Greenways Master Plan	County Manager's Office.	Part of Recreation Master Plan, \$40,000	County Budget	2004

B. Report of Accomplishments 1994 – 2003

Abbreviations:

ITT:	Georgia Department of Industry, Trade and Tourism
SPLOST:	Special Purpose Local Option Sales Tax
CDBG:	Community Development Block Grant
GEFA:	Georgia Environmental Facilities Authority
EDA:	Economic Development Administration
FmHA:	Farmer's Home Administration
EIP:	Employment Incentive Program
HUD:	Housing and Urban Development
L&WCF:	Land and Water Conservation Fund
GDOT:	Georgia Department of Transportation
DHHR:	Georgia Department of Health and Human Resources
LDF:	Local Development Fund

Year	Activity	Responsibility	Funding Source	Status
Economic Development				
1994-Ongoing	Develop a consistent and appropriate incentives package to offer prospective businesses and industries	Development Authority	ITT	On-going
1994-Ongoing	Support existing and anticipated technical and adult educational opportunities for Spalding County	Griffin Technical Institute, School System	Undetermined	On-going
1996	Prepare <i>Profile of Spalding County</i> to present picture of a new industrial park for Spalding County	Chamber and Development Authority	Chamber/ Authority Budgets	Accomplished
1995-1997	Develop strategy for planning implementation of a new industrial park for Spalding Co.	City of Griffin, County & Development Authority	Undetermined	Accomplished
1994-Ongoing	Proceed with plans to provide sewer to areas along US19/41 (north of Griffin) and the Wasp/Honeybee Creek basins, as well as the A.K.B. Parkway Corridor. Sanitary sewer provision in these areas will assist in the recruitment of industry to the unincorporated county.	Development Authority, Water and Sewer Authority	SPLOST/ CDBG/ GEFA/ EDA/ FmHA	Ongoing

Year	Activity	Responsibility	Funding Source	Status
1994-Ongoing	Support, publicize and recognize outstanding efforts of existing business and industry.	Chamber of Commerce	Chamber Budget	Ongoing
1994-Ongoing	Promote Spalding County/Griffin as a regional retail and service commercial destination. This will increase the taxable sales revenue to local governments and strengthen the economic base of the county	Chamber of Commerce, City of Griffin, County	Undetermined	Ongoing
1994-Ongoing	Continue to support and aid the Agricultural Experiment Station in its efforts to redefine and institutionalize its mission.	Chamber of Commerce, City of Griffin, County	Undetermined	Ongoing
1995	Undergo a Business Retention and Expansion (BREP) in-depth survey of existing industries offered through Georgia Power	Chamber of Commerce, Development Authority	Georgia Power	Accomplished
1994 – Ongoing	Support technical and adult educational opportunities for Spalding County residents and workers.	Chamber of Commerce, Griffin Tech, & School System	Employment Incentive Program (EIP)	Ongoing
1994 – Ongoing	Increase the present capacity available in the county water distribution system for industrial and commercial customers	Water & Sewer Authority	Water & Sewer Authority/ FmHA/ CDBG/ EDA/ GEFA	Ongoing
1994 – Ongoing	Continue to explore plans to establish sanitary sewer service to areas within the county outside of the present Griffin service area.	City of Griffin, Water & Sewer Authority	SPLOST/ GEFA/ CDBG/ FmHA	Ongoing
1994 – Ongoing	Coordinate utility expansion and upgrades in order to provide existing and potential industrial and commercial prospects with adequate water and sewer service.	City of Griffin, Water & Sewer Authority	GEFA/ CDBG/ FmHA	Ongoing
1994-Ongoing	Work with Griffin Technical Institute to petition the Board of Regents for permanent college facilities to be located in Spalding County	County	Undetermined	Ongoing, though working with UGA Experiment Station as well as Griffin Tech
1994-1998	Support and strengthen existing adult literacy and GED programs in Spalding County.	Griffin Technical Institute, School System	Undetermined	Ongoing
1994-1998	Continue to plan for the expansion of Griffin Technical Institute to serve the increasing number of students in Spalding County and surrounding counties.	Griffin Technical Institute	Undetermined	Ongoing

Year	Activity	Responsibility	Funding Source	Status
1994-Ongoing	Continue long-range planning for the development of a new campus facility for Griffin Technical Institute to meet the long-term educational needs of the adults in Spalding County.	County, Griffin Technical Institute,	Private Contributions, University System	Ongoing
1994-Ongoing	Strengthen and expand the "Quick Start" program, which provides new and expanding industries with customized training programs, pre-employment training, screening and testing services	Griffin Technical Institute	Undetermined Grants	Ongoing
1994-Ongoing	Continue to offer cooperative training programs for students who work full-time to enhance and refresh their skills	Griffin Technical Institute	EIP	Ongoing
1994-Ongoing	Continue to offer programs such as "Cities in Schools," which will encourage at-risk youth to remain in the public school system.	School System	Federal Funding	On-going
Housing				
Contingent	Expand as necessary the permitting and inspection department to ensure uniform, quality development and to minimize negative environmental impacts	County	County Budget	Ongoing Contingency
1994 – Ongoing	Strictly enforce the new Unified Development Ordinance and ensure uniform application of the Ordinance throughout the County.	County	County Budget	Ongoing
1994 – Ongoing	Enforce the Unsafe Building Abatement Code to address substandard housing.	County	County Budget	Ongoing
1994	Develop housing growth policies which establish the types of housing desired in the community and where they should be located. Incorporate policies into Zoning Ordinance	County	County Budget	Accomplished
1995	Develop a consortium to work towards stimulating middle and upper income residential developments	Chamber, County, Development Authority	Undetermined	Accomplished
1997	Establish enterprise zones which offer incentives for various types of residential development. Incentives should include tax credits or deferrals and tap-on fee waivers	County	County Waivers	Not accomplished, no longer considered a priority.

Year	Activity	Responsibility	Funding Source	Status
Ongoing Annually	Annually revisit housing dynamics of the community by tracking development permits, enforcement of regulations and demographic indicators. Amend the Zoning Ordinance and change housing growth policies when necessary	County	County Budget	Ongoing
1994	Allocate high density residential development, including apartments, cluster developments, condominiums and townhomes along existing and proposed sewer lines.	County	Undetermined	Not accomplished, no longer considered a priority.
1994	Explore the expansion of public housing opportunities in the county	County	Undetermined	Accomplished
1994	Explore housing rehabilitation programs for the county	County	CDBG, HUD, Private Sector	Accomplished
1997	Offer incentives such as tax credits or tap-on fee waivers for the construction of multi-family housing in higher density areas	Chamber, County, Development Authority, Water & Sewer Authority	County Waivers	Not Accomplished, no longer considered a priority.
1996	Consider the pursuit of public/private partnerships which combine federally funded infrastructure improvements with developer capital.	County	CDBG, Other HUD funding, Private Investment	Accomplished
Ongoing	Educate developers about advantages of Farmers Home Administration financing and other low and moderate income housing development incentives	Chamber, County, Development Authority	Undetermined	Ongoing
1998	Target renovation of substandard homes, especially those which lack plumbing and are occupied by children or the elderly	County	HUD, CDBG	Ongoing
1994, 1995	Seek Community Development Block Grants for target areas which contain a large number of low and moderate income homes requiring sewer, water or renovation	County	CDBG, County	Accomplished
Natural and Historic Resources				
Long Term	Facilitate the planning and development process by creating "single stop" permitting where all required items may be approved at the county administrative offices	County	County Budget	Not accomplished yet, still long term.
Consider annually	Hire an additional Inspection Officer if development accelerates beyond current levels.	County	County Budget	Ongoing

Year	Activity	Responsibility	Funding Source	Status
Annually	Continue to review development plans for compliance with all applicable regulations before approval. Schedule special work sessions for controversial developments	County	County Budget	Ongoing
Long Term	Long term, hire a professional planner to assist the county with all planning related activities	County	County Budget	Accomplished
1994	Work closely with the City of Griffin on expanding sewer lines to prioritized expansion areas in order to minimize septic tank contamination.	County, Water and Sewer Authority	SPLOST	Ongoing
1994	Officially designate Head's Creek watershed as a Sensitive Land (S-2) district on the Official Zoning Map.	County	Undetermined	Accomplished?
1995	Include the Towaliga Watershed as a Sensitive Land District upon completion of water supply intakes.	County	Undetermined	Accomplished?
1995	Consider adoption of vegetative buffer requirements within a seven mile radius upstream of the Flint River water supply intake.	County	Undetermined	Accomplished
1994-Ongoing	Establish a process to provide for the preservation of wetlands which are not covered under the 404 process. Continue to enforce the 404 permitting process to protect sensitive wetlands. If significant wetlands are identified, consider protecting them under a Sensitive Lands Zoning District.	County, Corps of Engineers	County Budget	Accomplished?
1995	Consider adoption of groundwater recharge area protection criteria as recommended by DNR.	County	Undetermined	Accomplished?
1995	Implement a public awareness campaign aimed at reducing improper disposal of oil and other toxic products	City of Griffin and County	EPA/EPD/L&WCF	Accomplished
Ongoing	Maintain strict enforcement of the Flood Damage Prevention Ordinance and S-1 overlay requirements	County, FEMA	County Budget	Ongoing
1997	Solicit community input to determine the level of desire to protect agricultural and forest areas. If community support is strong, identify areas on the Zoning Map.	County	County Budget	Accomplished

Year	Activity	Responsibility	Funding Source	Status
1995	Develop high school or college classes which focus on identifying and recording threatened and endangered plants and animals in the county.	Board of Education/ Griffin Technical Institute/ University of GA/ School System	Undetermined	Not Accomplished.
1995-1996	If habitats of threatened or endangered species are identified, designate as a Sensitive Land Category on the Zoning Map	County	County Budget	Not Accomplished, habitats not identified
1994, 1995	Encourage the expansion of efforts of the Historical Society to unincorporated areas of the county by soliciting new members who reside in rural areas outside of Griffin	County	Undetermined	Accomplished by private interests
1995, 1996	Apply for an Office of Historic Preservation Survey Grant in order to inventory unincorporated Spalding County	County	OHP Survey Grant	Not accomplished
1995 or 1996	Involve students in the research and field work stages of the Historic Resources Inventory	County	County Budget/ Grants	Not Accomplished, inventory not needed at the time.
1997	Upon completion of Historic Inventory, prioritize sites to protect and identify additional funding opportunities	County	County Budget/ Grants	Not Accomplished, inventory not completed.
1995, 1996 or 1997	Pursue Community Development Block Grant Funds for renovation of the Old Post Office	County	CDBG	Accomplished
Community Facilities				
1994-Ongoing	Complete "inventory" from county agencies and authorities of requested capital improvement needs.	County	County Budget	Ongoing
1994	Schedule public hearings for citizen participation to get comments on capital improvements and proposed funding sources.	County	County Budget	Ongoing
1994-1995	Finalize a Capital Improvements Program which identifies specific expenditures over a ten-year horizon for improvements to government facilities, infrastructure and community at large.	County	County Budget	Postponed to 2004

Year	Activity	Responsibility	Funding Source	Status
1994	Establish a Public Information Consortium through which governmental and quasi-governmental agencies may share ideas, provide information about upcoming projects and announce newly established policies and changes	County	Undetermined	Accomplished through development of county website
1994	Continue working with the Jail Population Management Task Force to correct short term overcrowding problems at the County Jail	County, Sheriff's Department	SPLOST	Accomplished
1994-1995	Finance the construction of jail improvements with SPLOST proceeds	County	SPLOST	Accomplished
1995-1997	Plan, design and construct jail improvements with funds obtained through the next SPLOST proceeds.	County	SPLOST	Accomplished
1995-1997	Continue ongoing law enforcement vehicle replacement and equipment upgrade.	County	County Budget	Accomplished
1998	Begin planning for the expansion, renovation or construction of the Spalding County Correctional Institution.	County	Undetermined	Accomplished
1994-1998	Construct three new fire stations (No. 16 – North Hill Street, No. 17 – Vaughn School Road, and No. 18 – Macon Road) by 1998.	County	County Budget	Not Accomplished. Postponed until 2004-2009.
1996-1997	Prepare a Master Fire Plan – if possible, with the cooperation and coordination with the City of Griffin – to outline future manpower, staffing and equipment needs for Spalding County by 2015.	County	County Budget	Accomplished
1998	Outline the construction of five additional fire stations between 1998 and 2015 to serve growing areas of Spalding County	County	County Budget	Accomplished
1995-1996	Prepare a residential sprinkler ordinance for adoption to improve the firefighting capability.	County	County Budget	Accomplished
1995-1996	Provide funds, equipment and staffing for the development of a heavy rescue squad for vehicle extrications, drownings, etc.	County	County Budget	Accomplished
1994-Ongoing	Continue restriping, resurfacing and bridge repairs/replacement as needed in the county.	County	County Budget/ DOT	Ongoing
1994-Ongoing	Continue to monitor signalization concerns in the county	County	DOT	Ongoing

Year	Activity	Responsibility	Funding Source	Status
1994-Ongoing	Continue to provide sidewalks in areas adjacent to the City of Griffin and near schools	County	SPLOST	Ongoing
Ongoing	Finance public transportation projects with SPLOST proceeds	County	SPLOST	Ongoing
1994-Ongoing	Work Georgia DOT to implement the projects outlined in the Griffin Spalding Transportation Study	County	County Budget, DOT, LARP	Ongoing
1998	Work with legislators, Georgia DOT officials to make a decision on which alignment of the southern section of the outer loop will be built. If the proposed project is to be built, county officials will need to start preparing for the impacts of the multi-lane highway.	County	Undetermined	Accomplished, though the southern Outer Loop is no longer a proposed DOT project.
1994-Ongoing	Continue to work with the Local Assistance Road Program (LARP), Georgia DOT, and CDBG to resurface and pave streets and roads and improve drainage	County	CDBG, DOT, LARP	Ongoing
1994-1998	Continue to work with Henry County on developing an intake on the Towaliga River reservoirs to meet short term water supply needs	Water and Sewer Authority	Undetermined	Accomplished.
1994-Ongoing	Continue program of expanding the water distribution system to serve the business and residences of unincorporated Spalding County	Water and Sewer Authority	Bonds	Ongoing
1994-1998	Install two additional elevated storage tanks in the northwest and southeast sections of the county to aid in firefighting	Water and Sewer Authority	Undetermined – Budget/ GEFA	Accomplished
1998	Begin long-range planning for a future water source to meet the water supply needs of Spalding County for 2015 and beyond.	Water and Sewer Authority	County, Water & Sewer Authority	Accomplished
1994	Finance the construction of the US 19/41 corridor sewer system with SPLOST proceeds.	County, Water and Sewer Authority	SPLOST	Not Accomplished, SPLOST funding not acquired
1994-1996	Enter into negotiations with Griffin and/or Henry County to treat sewage in the US 19/41 Corridor.	Water and Sewer Authority	Undetermined	Not Accomplished.
1995-1997	Plan, design and construct the US 19/41 corridor sewer system with funds obtained from the SPLOST proceeds.	County, Water and Sewer Authority	SPLOST	Not Accomplished, no funding.

Year	Activity	Responsibility	Funding Source	Status
1998-Ongoing	Assign high priority to the development and construction of the Wasp/Honeybee Creek basin sewer system	Water and Sewer Authority	CDBG, GEFA, FmHA	Accomplished
1996	Develop long-range plans to design, fund and construct sanitary sewerage systems to densely developed areas outside of Griffin which are not presently served by sanitary sewer.	Water and Sewer Authority	CDBG, GEFA, FmHA	Accomplished
1994-Ongoing	Continue discussion regarding collection of waste in areas adjacent to Griffin City Limits	City of Griffin, County	Contract	Accomplished
1994-1998	Continue contract with Butts County for landfill disposal until the new Shoal Creek Road site is operational	County	County Budget	Accomplished
1994-Ongoing	Continue to monitor recycling efforts in Spalding County and continue to implement the <i>Spalding County Solid Waste Management Plan</i>	County Recycling Coordinator	County Budget	Ongoing
1994-Ongoing	Seek solid waste grant monies through Georgia Environmental Facilities Authority and through Georgia DNR to aid in funding solid waste management activities	County	DNR, GEFA	Ongoing
1994-Ongoing	Support the Board of Health in pursuing goals to relieve the five major health concerns in the county as identified in the <i>Community Health Plan</i> .	County	Charity Organizations/ Private Funds/ County/ HUD	Ongoing
1994-Ongoing	Conduct space needs assessment for Mental Health Center and explore funding options for a separate facility.	County, McIntosh Trial Mental Health, Mental Retardation and Substance Abuse Center	CDBG, County, RDC	Ongoing
1995, 1996	Work towards expanding mental health outreach programs including inmate intervention and prevention education	Board of Education, County, School System	State and Federal Funds	Accomplished
1994-Ongoing	Identify to State and Federal funding agencies the need for increased DFACS funding. Work with local churches on finding more placement homes for troubled youth.	DFACS	State & Federal Funds	Accomplished

Year	Activity	Responsibility	Funding Source	Status
1994-Ongoing	Consider applying for a CDBG for construction of new and larger Head Start facility. Investigate possibility of obtaining lottery educational funds for the facility	County	CDBG	Ongoing
1994-1995	Develop strategy for creating a larger volunteer support group. Work with local churches. Utilize volunteers to seek private donations for expansion of senior citizen programs	County	Undetermined	Accomplished
Long Term	Consider hiring a volunteer coordinator for all school services within the county	Board of Health, DFACS	Undetermined	Still long term
Ongoing	Continue to provide programs which address infant mortality and teenage pregnancy	Board of Health	County, State & Federal Funds	Ongoing
Ongoing	Continue to pursue long-range and short-term improvements to the Spalding County park system as proposed in the Parks and Recreation Master Plan.	County	Parks & Recreation budget/ L&WCF Grants/ Local Development Funds	Ongoing
1994-Ongoing	Seek funding to pursue park and recreation improvements through the Land and Water Conservation Fund and SPLOST proceeds, local development fund	County	L&WCF/ Local Development Funds/ County/ Parks & Recreation Dept.	Ongoing
Annually	Annually review milestones achieved to meet nationally accepted acreage standards	County	Undetermined	Ongoing
Annually	Annually evaluate space needs for County Administration. Incorporate planned expansion needs into the Capital Improvements Program.	County	Undetermined	Ongoing
Long Range	Allocate capital improvement funds as identified in the Capital Improvements Program for construction of a new administrative facility or relocation of offices to an existing facility.	County	Undetermined	Long range

Year	Activity	Responsibility	Funding Source	Status
1994-Ongoing	Open a line of communication with the Board of Education in order to stay abreast with the location and construction of new schools, as well as other policies which may affect county government.	County, School System	Undetermined	Accomplished
Ongoing	Continue efforts to improve Griffin Technical Institute through better facilities and an expanded curriculum.	Griffin Technical Institute	State Education Funds/ Corporate Sponsors	Ongoing
Ongoing	Continue working towards the establishment of vocational training and Quick Start programs through joint ventures of private enterprise and public educations	Griffin Technical Institute	State Education Funds/ Corporate Sponsors	Ongoing
1994	Create a steering committee to develop effective programs for tackling the illiteracy problem in the county. Seek both private and public funding to enhance all literacy programs offered in Spalding County.	County, Griffin Technical Institute, School System	Charity Organizations/ Federal Funds/ Private Donations	Accomplished
Land Use				
Long Term	Create a Planning and Development Department and hire a planner	County	County Budget	Accomplished
1994-Ongoing	Coordinate work sessions for County and Planning Commissioners to learn about land use and development issues	County	County Budget	Accomplished
1994	Write and distribute a developmental assistance handbook to orient citizens in the development process	County	County Budget	Accomplished
Annually	Review and update zoning ordinance, land use map, comprehensive plan, capital improvements program and implementation strategy on an annual or semi-annual basis	County	County Budget	Partially accomplished, still ongoing
Ongoing	Provide the opportunity for citizen participation in all planning related activities	County	County Budget	Accomplished
Long Term	Pursue the creation of a joint Griffin/Spalding County Planning Commission in order to coordinate planning and zoning priorities and issues	City of Griffin, County	Undetermined	Not Accomplished, still long term
1994	Establish housing growth policies prior to allocating residential districts on a new zoning map	County	County Budget	Accomplished

Year	Activity	Responsibility	Funding Source	Status
1994	Zone multi-family and other higher density residential uses in sewerred and proposed sewerred areas.	County	County Budget	Not Accomplished, Considered a policy not an action item
1994	Zone high density residential uses between less dense residential	County	County Budget	Not Accomplished, Considered a policy not an action item
1994	Zone low density housing next to other low density residential areas, agricultural or moderately dense residential uses	County	County Budget	Not Accomplished, Considered a policy not an action item
1994-Ongoing	Sensitive land districts must be carefully monitored through the permitting process to ensure that development complies fully with district requirements	County	County Budget	Ongoing
1994	Prior to constructing a future zoning map, conduct an overlay analysis of natural resources and existing land uses	County	County Budget	Accomplished
Contingent	Sensitive areas identified after the Zoning Map has been adopted should be incorporated into the Land Use Map and the Zoning Map and both must be officially amended	County	County Budget	Accomplished
1998	Pursue Parks and Recreation Master Plan goals by identifying land to acquire for a linear park within five to six years	County	County Budget	Not Accomplished, being pursued by private interests
1997	Upon completion of a historic survey of the county, contiguous tracts of land which contain significant historic structures should be delineated on the Zoning Map as District H.	County	County Budget	Not Accomplished, no longer considered a priority
1994	Upon adoption of the Comprehensive Plan, the county will work on a new zoning map based on general principles developed in the Land Use Element	County	County Budget	Accomplished
1994	Consider amending the land use map before adopting a new zoning map so that the two are compatible and legally supportive of each other	County	County Budget	Postponed to 2004

Year	Activity	Responsibility	Funding Source	Status
1995- Ongoing	Allocate capital improvement funds for sewer extension and make construction a priority capital improvement	County	County Budget	Ongoing through the Water & Sewer Authority
Ongoing	Improve transportation access to facilitate movement of industrial materials and products. Improvements include SR 16 to I-75 and US 19/41	County/DOT	County, DOT, LARP	Ongoing
1994	Assess the provision of utilities to existing and proposed industrial areas. Plan for provision of necessary industrial infrastructure.	County	Undetermined	Accomplished
1994	Make widening of Arthur K. Bolton Parkway (GA 16) to four lanes a higher transportation improvement priority for economic development	County/DOT	Undetermined	Accomplished
Contingent	Upon announcement of the outer loop alignment, prepare a small area study to determine the level of impact along the outer loop corridors.	County	Undetermined	Not accomplished, outer loop no longer being considered
1996- Ongoing	The county and Water and Sewer Authority must work with other government bodies on development of a regional water supply.	County, Water & Sewer Authority	Undetermined	Accomplished
Contingent	Curtail development if water supplies become insufficient	County, Water & Sewer Authority	Undetermined	Accomplished
1994- Ongoing	Sewer expansion must be accomplished along US 19/41 in order to accommodate commercial and residential growth north of the city and industrial and residential growth south of the city	City of Griffin, County, Water and Sewer Authority	SPLOST	Ongoing